

# IT Initiatives Capital Plan

Strategy	Benefit Level	Report Section/ Category	IT Initiative	Sub-Initiatives	Total Plan Budget (LOW)	Total Plan Budget (HIGH)	Project Resource	Estimated Project Duration	Budget Year	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Gov 2.0	1	1.1	Town Meeting Hall Audio/Visual		\$ 200,000	\$ 280,000	Consultant/Staff		10/11 - 12/13 *	145,000	67,500	67,500		
	3	1.2	Council Video Streaming		\$ 20,000	\$ 50,000	Consultant/Staff	6 Months	13/14				30,000	
	3	1.3	Town Lobby Kiosks		\$ 12,000	\$ 12,000	Staff	2 Months	12/13			12,000		
	3	1.4	Website Content & Metrics		\$ 5,000		Staff	2 Months	12/13					
	1	1.5	Website Updates, Policies & Procedures		\$ 15,000	\$ 15,000	Consultant/Staff	6 Months	10/11	15,000				
	1	1.6	Website E-Integration	eIntegration			Staff		Ongoing					
	1	1.6	Website E-Integration	Forms		\$ 30,000	Staff/Consultant	6 Months	12/13	10,000	10,000	10,000		
	1	1.6	Website E-Integration	Electronic Payments and Departments			Staff	Ongoing	11/12					
	1	1.7	Website Development/ Enhancements	Website Enhancements			Staff		Ongoing					
	1	1.7	Website Development/ Enhancements	News-Based			Staff	6 Months	10/11					
	2	1.7	Website Development/ Enhancements	Interest Groups			Staff	3 Months	10/11					
	1	1.7	Website Development/ Enhancements	Enable RSS			Staff	1 Month	10/11					
	1	1.7	Website Development/ Enhancements	Website Content Management			Staff		Ongoing					
	2	1.8	Online Social Collaboration	Online Social Collaboration			Staff		Ongoing					
	2	1.8	Online Social Collaboration	LinkedIn			Staff	1 Month	Ongoing					
	2	1.8	Online Social Collaboration	Twitter/Facebook			Staff		Ongoing					
	3	1.9	Citizen Single Sign-on		\$ 100,000	\$ 100,000	Consultant	6 Months	14/15					100,000
Departmental / Operational Improvements	1	2.1	Software Selection Best Practices		\$ 15,000	\$ 30,000	Consultant/Staff	2 Months	10/11	15,000				
	1	2.2	Application Support Best Practices		\$ 15,000	\$ 30,000	Consultant/Staff	2 Months	10/11	15,000				
	2	2.3	Operational Department Software/Systems Training	Departmental Training Needs Assessment	\$ 10,000	\$ 20,000	Staff/Consultant	2 Months	10/11	20,000				
	2	2.3	Operational Department Software/Systems Training	Departmental Training	\$ 40,000	\$ 125,000	Consultant/Staff		Ongoing	25,000	25,000	25,000	25,000	25,000
	1	2.4	Electronic Collaboration Tools	Project Collaboration Tools	\$ 50,000	\$ 110,000	Staff/Consultant	6 Months	10/11 - 11/12	50,000	50,000	10,000		
	1	2.5	Electronic Document Management Needs Assessment	Electronic Document Management Needs Assessment	\$ 10,000	\$ 30,000	Consultant	3 Months	10/11	30,000				
	1	2.5	Electronic Document Management Needs Assessment	Expand EDMS Utilization	\$ 150,000	\$ 250,000	Staff/Consultant		11/12 - 13/14		100,000	100,000	50,000	
	1	2.6	Automated Agenda Management		\$ 20,000	\$ 50,000	Consultant/Staff	6 Months	10/11 - 11/12	30,000	20,000			
	1	2.7	Munis Enterprise Application Needs Assessment	Munis Needs Assessment	\$ 25,000	\$ 50,000	Consultant	3 Months	10/11	50,000				
	1	2.7	Munis Enterprise Applications Needs Assessment	Munis Efficiency Improvements	\$ 150,000	\$ 250,000	Staff/Consultant		10/11 - 12/13	50,000	100,000	100,000		
	1	2.8	CRM (Citizen / Customer) Relationship Management	CRM Needs Assessment / System Selection	\$ 10,000	\$ 15,000	Staff/Consultant	3 Months	10/11	15,000				
	1	2.8	CRM (Citizen / Customer) Relationship Management	CRM System Implementation	\$ 15,000	\$ 50,000	Staff/Consultant	3 Months	11/12	15,000	35,000			
	1	2.9	Work Orders Application - Munis		\$ 5,000	\$ 15,000	Staff		10/11	15,000				
	2	2.10	Online Application Tracking - Munis		\$ 10,000	\$ 15,000	Staff		10/11	15,000				
	2	2.11	Online Bids Management		\$ 10,000	\$ 30,000	Staff		11/12		30,000			

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	1	2.12	Land Management Application Suite	Land Management System Selection	\$ 35,000	\$ 50,000	Consultant	6 Months	10/11	50,000				
	1	2.12	Land Management Application Suite	Land Management System Implementation	\$ 250,000	\$ 750,000	Staff/Consultant		11/12 - 12/13		250,000	500,000		
	1	2.13	Centralized Land/ Parcel Management	Centralized Land/ Parcel Management	Policy	Policy	Staff		Ongoing					
	1	2.14	GIS Needs Assessment	GIS Needs Assessment	\$ 15,000	\$ 30,000	Consultant	3 Months	10/11	30,000				
	2	2.14	GIS Needs Assessment	GIS Implementation	\$ 100,000	\$ 250,000		Ongoing	Ongoing		50,000	100,000	50,000	50,000
	2	2.16	Electronic Plan Reviews		\$ 10,000	\$ 30,000	Staff		14/15					30,000
	2	2.17	Business License Software Utilization		\$ 10,000	\$ 30,000	Staff		11/12		30,000			
	1	2.18	Class Software Upgrade	Including POS and Lighting Management Modules			Staff		10/11					
	3	2.19	Parking Enforcement and Collections Software		\$ 15,000	\$ 20,000	Staff		10/11	20,000				
	2	2.20	Squad Car Video Recording		\$ 115,000	\$ 115,000	Consultant		11/12		115,000			
	3	2.21	Security Surveillance Video Streamed to Squad Cars		\$ 60,000	\$ 60,000	Consultant		12/13			60,000		
	3	2.22	Automatic Vehicle Locators		\$ 70,000	\$ 100,000	Consultant	3 Months	13/14				\$100,000	
	1	3.1	IT Governance	TAG Committee Project Prioritization			Staff		Ongoing					
	1	4.1	Computer Room Improvements	Computer Room Improvements					10/11					
	1	4.1	Computer Room Improvements	Power Distribution	\$ 30,000	\$ 40,000	Consultant	6 Months	10/11	40,000				
	1	4.1	Computer Room Improvements	Seismic Bracing	\$ 20,000	\$ 25,000	Consultant	3 Months	10/11	25,000				
	1	4.2	Network Improvements	Switching & Routing	\$ 10,000	\$ 10,000	Staff	1 Month	10/11	10,000				
	1	4.3	Server Consolidation		\$ 25,000	\$ 35,000	Consultant/Staff	6 Months	10/11	35,000				
	1	4.4	Computer Equipment Replacement	Computer Replacement Plan	\$ 180,000	\$ 150,000	Staff	3 Months/Yr	Ongoing	30,000	30,000	30,000	30,000	30,000
	1	4.4	Computer Equipment Replacement	Police MDC Replacements	\$ 100,000	\$ 75,000	Staff	3 Months	10/11	25,000			25,000	25,000
	1	4.5	WAN Improvements		\$ 25,000	\$ 24,000	Staff	6 Months	Ongoing		6,000	6,000	6,000	6,000
	2	4.6	Website to Remote Data Center		\$ 30,000	\$ 24,000	Staff	3 Months	Ongoing		6,000	6,000	6,000	6,000
	2	4.7	Exchange Upgrades	Exchange 2010 Upgrade (includes	\$ 40,000	\$ 45,000	Consultant/Staff	6 Months	11/12		45,000			
	1	4.8	Central Irrigation Controls		\$ 560,000	\$ 560,000	Consultant/Staff		11/12 - 12/13 *		350,000	210,000		
	1	4.9	Server Disk Consolidation		\$ 30,000	\$ 40,000	Consultant/Staff	6 Months				35,000		
	2	4.10	Wireless Expansion and Guest Wireless		\$ 40,000	\$ 52,500	Consultant/Staff	3 Months	11/12 - 13/14		32,500	10,000	10,000	
	2	4.11	Central Facilities Light Management	Physical Equipment	\$ 35,000	\$ 45,000	Consultant/Staff		11/12 - 13/14 *	45,000				
	3	4.12	In-Ground Traffic Monitoring				Consultant/Staff		14/15					

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Security	1	5.1	Security Improvements	Security Improvements			Staff	6 Months	Ongoing					
	1	5.1	Security Improvements	User Access Policy and Procedure			Staff	6 Months	10/11					
	1	5.1	Security Improvements	PCI Compliance Plan	\$ 7,500	\$ 7,500	Consultant	3 Months	10/11	7,500				
	1	5.1	Security Improvements	Firewall Update Policy and Procedure			Staff	1 Month	10/11					
	1	5.1	Security Improvements	Remote Access Policy and Procedure			Staff	3 Months	10/11					
	1	5.1	Security Improvements	Video Security			Consultant/Staff		10/11					
	1	5.1	Security Improvements	Video Security Management Software & Device Standards	\$ 15,000	\$ 15,000	Consultant	3 Months	10/11	15,000				
	1	5.1	Security Improvements	Video Security for Art Gallery	\$ 20,000	\$ 20,000	Consultant	3 Months	10/11 *	20,000				
	3	5.1	Security Improvements	Ongoing Video Surveillance	\$ 275,000	\$ 220,000	Consultant	3 Months/Yr	Ongoing *		55,000	55,000	55,000	55,000
	1	5.1	Security Improvements	PCI Compliance Implementation	\$ 15,000	\$ 30,000	Staff	3 Months/Yr	11/12 - 13/14		10,000	10,000	10,000	
	2	5.1	Equipment Configuration Procedures	Server and PC Build Documentation			Staff	3 Months	10/11					
	2	5.1	Security Improvements	IT Security Review	\$ 10,000	\$ 15,000	Consultant	3 Months	12/13			15,000		
Productivity	1	5.1	Security Improvements	Log and Event Management	\$ 5,000	\$ 15,000	Staff	3 Months	12/13			15,000		
	2	5.2	Security Access Control Improvements	Security Access Control Improvements		\$ -	Staff	3 Months	12/13 - 14/15					
	2	5.2	Security Access Control Improvements	Park Restrooms	\$ 20,000	\$ 40,000	Staff	3 Months/Yr	12/13 - 14/15			20,000	10,000	10,000
	1	6.1	Improve IT Productivity	Desktop Management Suite	\$ 5,000	\$ 5,000	Staff		10/11	5,000				
	1	6.1	Improve IT Productivity	PC & Server Imaging				3 Months	10/11					
	1	6.1	Improve IT Productivity	Application Patch Deployment				1 Month	10/11					
	1	6.2	IT Staffing		\$ 120,000	\$ 225,000	Part Time Staff		Ongoing	45,000	45,000	45,000	45,000	45,000
	2	6.3	IT Training		\$ 30,000	\$ 37,500	Classes		Ongoing	7,500	7,500	7,500	7,500	7,500
	2	6.4	Dual Monitors		\$ 42,000	\$ 15,000	Staff		11/12 - 13/14		7,500	7,500		
	1	6.5	Unified Messaging		\$ 15,000	\$ 30,000	Staff	6 Months	12/13			30,000		
	1	6.6	Telephone Call Routing Review		\$ 7,500	\$ 10,000	Consultant	3 Months	12/13			10,000		
	2	6.7	Mobile Access Improvements	Mobile Access Improvements		\$ -			12/13					
	2	6.7	Mobile Access Improvements	Smart Phone Policy and Rollout	\$ 5,000	\$ 10,000	Staff	3 Months	12/13			10,000		
	3	6.8	Mobile / Field Application Access		\$ 120,000	\$ 140,000	Consultant/Staff	6 Months	14/15					140,000
	2	6.9	User Training – Productivity & Office Software		\$ 20,000	\$ 40,000	Staff/Consultant	6 Months	10/11	25,000				
	1	6.10	VOIP Telephone Conversion Completion		\$ 66,000	\$ 66,000	Staff	3 Months	11/12 - 12/13		33,000	33,000		

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Emergency Preparedness	1	7.1	Emergency Preparedness	Backup Improvements			Staff		Ongoing					
	1	7.1	Emergency Preparedness	Offsite Tape Rotation	\$ 28,800	\$ 24,000	Staff	1 Month	Ongoing	4,800	4,800	4,800	4,800	4,800
	1	7.1	Emergency Preparedness	Backup to Disk & Tape Carousel Replacement	\$ 15,000	\$ 15,000	Staff	3 Months	10/11	15,000				
	1	7.1	Emergency Preparedness	Disaster Recovery Planning Prioritization	\$ 5,000	\$ 10,000	Staff	2 Months	13/14				10,000	
	2	7.1	Emergency Preparedness	Implement Maintenance as DR Site	\$ 10,000	\$ 20,000	Staff	3 Months	11/12		20,000			
	2	7.1	Emergency Preparedness	Server and Disk Replication to DR Site	\$ 25,000	\$ 40,000	Consultant/Staff	6 Months	13/14				30,000	
	2	7.1	Emergency Preparedness	IT DR Plan Testing	\$ 5,000	\$ 10,000	Consultant/Staff	3 Months	14/15					10,000

Total IT Plan Estimated Expenditures	\$	3,578,800	\$	5,177,500
* Less Previously Allocated/Funded Capital Projects	\$	(745,000)	\$	(745,000)
Net Fiscal Impact	\$	2,833,800	\$	4,432,500

Project Expenditures	\$	969,800	\$	1,534,800	\$	1,544,300	\$	504,300	\$	544,300
Total Expenditures per Fiscal Year	\$	969,800	\$	1,534,800	\$	1,544,300	\$	504,300	\$	544,300
* Capital Projects or Other Funding Sources	\$	(130,000)	\$	(405,000)	\$	(210,000)				
Net Fiscal Impact	\$	839,800	\$	1,129,800	\$	1,334,300	\$	504,300	\$	544,300

* Capital Projects or Other Funding Sources					
#	Town Meeting Hall Audio/Visual	10/11 - 12/13 *	\$ 65,000		
#	Central Irrigation Controls	11/12 - 12/13 *		\$ 350,000	\$ 210,000
#	Central Facilities Light Manageme	11/12 - 13/14 *	\$ 45,000		
#	Security Improvements	10/11 *	\$ 20,000		
#	Security Improvements	Ongoing *		\$ 55,000	
			\$ 130,000	\$ 405,000	\$ 210,000